

2013

Alliance 2015

towards the eradication of poverty

ANNUAL REVIEW

REACHING THE MILLENNIUM DEVELOPMENT GOALS

SOURCE: THE UN MILLENNIUM DEVELOPMENT REPORT 2013

1 • Eradicate extreme poverty and hunger:
In 2013, the number of people living in extreme poverty and suffering from hunger has been reduced by half, meeting the target



2 • Achieve universal primary education:
The number of children not in school has been halved but not eliminated, which was the target

3 • Promote gender equality and empower women:
Discrimination against women remains high in all spheres of society, particularly in developing countries



4 • Reduce child mortality:
Child mortality has decreased by 40%; the target was two thirds

5 • Improve maternal health:
Maternal deaths have decreased by half, the target was two thirds



6 • Combat HIV and AIDS, Malaria and other diseases:
Reduction of new cases and AIDS-related deaths is too slow. But tuberculosis has been reduced by half and malaria by 25%

7 • Ensure environmental sustainability:
Environmental degradation is moving fast but is balanced by progress in resource management. Target for clean drinking water was met 5 years in advance

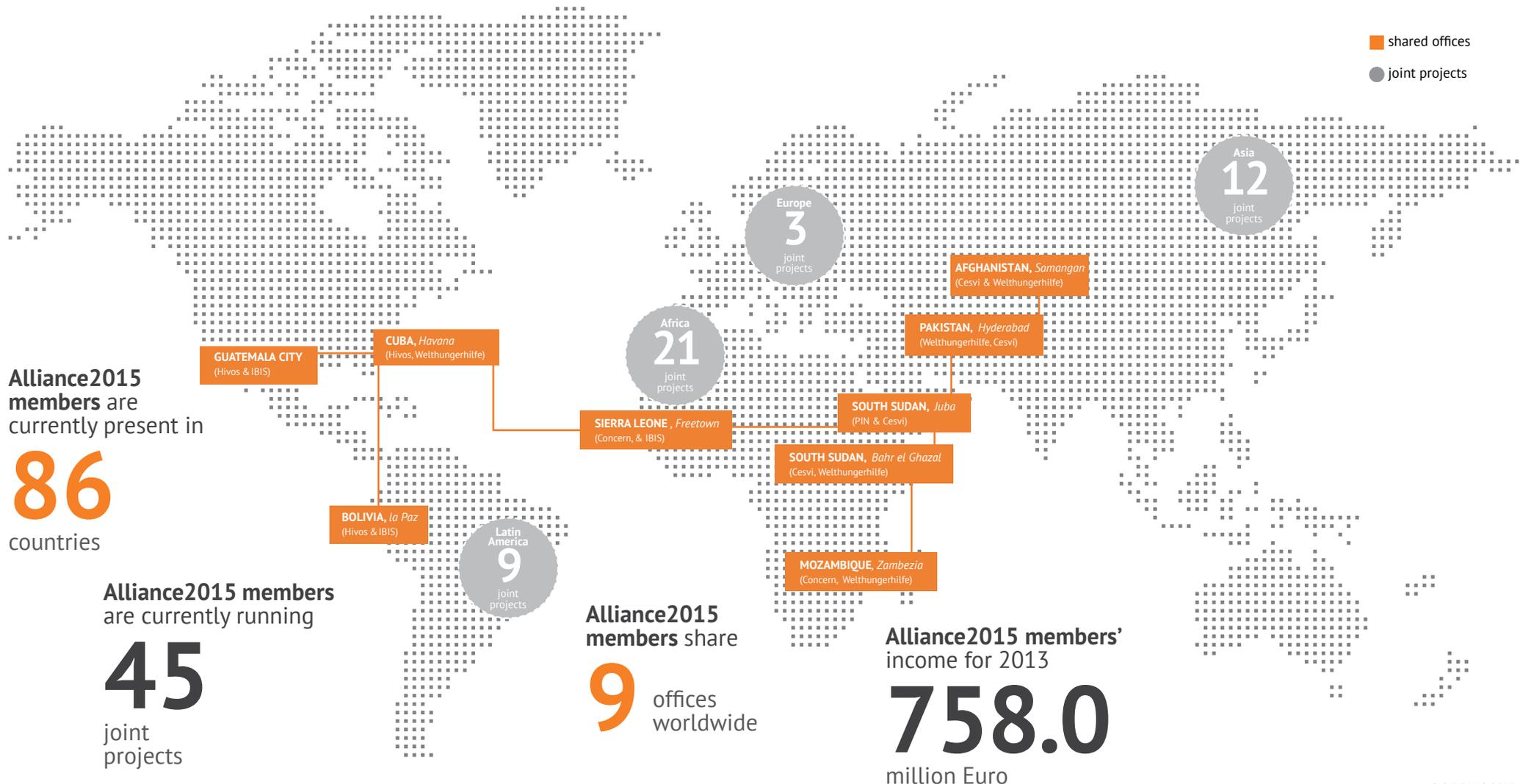


8 • Develop a global partnership for development:
The target of 0.7 % of the GDP in rich countries was only at 0.32 % in 2010. In 2012, bilateral aid dropped again, by 13%, due to the financial crisis

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IMPRINT: Publisher: Alliance2015 / Editor: Regine Eickhoff / Design: Housedada - printed on recycled paper



AS OF 31.12.2013

ALLIANCE2015 WORLDWIDE

Alliance2015 is a European partnership of eight independent non-governmental organisations engaged in cooperation on humanitarian and development activities as well as campaigning and advocacy in Europe. Four organisations started Alliance2015 in 2000, establishing a strategic and practical network that allows each member to retain its own identity, brand and philosophy. Originally constituted to strengthen its contribution to the Millennium Development

Goals, the partnership aims to join forces in order to achieve greater impact on poverty reduction and to influence development and humanitarian policies in Europe. The current members are ACTED from France, Cesvi from Italy, Concern Worldwide from Ireland, HELVETAS Swiss Intercooperation from Switzerland, Hivos from the Netherlands, IBIS from Denmark, People in Need from the Czech Republic and Welthungerhilfe from Germany.

“ ECHO works closely with Alliance2015 to bring humanitarian relief to people suffering in crises around the world.

We very much appreciate the effectiveness of this partnership of eight NGOs, which strengthens our common endeavour to deliver support in key sectors such as food security, resilience and protection. ”

CLAUS SORENSEN,
DIRECTOR-GENERAL OF ECHO
(EUROPEAN COMMISSION
HUMANITARIAN AID & CIVIL PROTECTION)



INTRODUCTION

Dr. Wolfgang Jamann (Secretary General of Welthungerhilfe) just became the sixth Alliance2015 President, taking over from Simon Panek (Director of People in Need) in January 2014.

Dr. Jamann, before we take a peek at the future, what were the Alliance2015 highlights in 2013?

The year started with the launch of our EU-funded advocacy programme and the Alliance2015 Round Table on Nutrition in Dublin in March. We contributed to both the Food Security & Nutrition and to the Education debates for the Post2015 framework and we launched the *Global Hunger Index* in Brussels. Despite the extremely difficult circumstances in Syria, we've been managing direct vital support to vulnerable communities there. There was also good coordination, exchange and peer support after Typhoon Haiyan in the Philippines. We are also very proud to welcome HELVETAS Swiss Intercooperation as the eighth member of Alliance2015!

So what's next – what will Alliance2015 look like in three years?

I want us to focus more on what unites us. If we want a stronger Alliance2015, we'll need to create more commitment, and now is the time to do that. We defined the first steps for that in our new strategy, which was also launched in 2013. We now want to, for example, prioritise

collaboration in emergencies with cooperation to become the 'default' option. This needs preparations of course, hence a strong joint action on Emergency Preparedness just started.

Times are difficult for European NGOs. How will Alliance2015 face these challenges?

Development budget cuts and the stagnation of private donations due to the financial and economic crises affect all members. We are addressing this in the context of formulating a new vision for Alliance2015. No one will find a solution alone.

A partnership like ours allows great flexibility and our knowledge exchange and cooperation at global and country level is one of our greatest assets. We are constantly working on transforming that into greater impact.

Can you give an example?

Interestingly, it's the most difficult countries and situations where cooperation has worked out in the best way, for example in Syria, Somalia and of course in Pakistan. When we exit a country or start working in one, we make use of the existing structures of our partners. For example PIN was already in Syria when the war

started in the Spring of 2011 and their on the ground knowledge was invaluable when other members started work there.

Pakistan has become our largest success yet: only as a consortium did we manage to access €33.4m in funding from ECHO (European Commission Humanitarian Aid & Civil Protection) since the first massive floods in 2010. More than two million Pakistanis have benefitted from our joint large-scale projects. And a recent external evaluation of our large-scale ECHO programme highlights the positive impact of our collaboration.

What will be your focus as Alliance2015 President?

Alliance2015 is a partnership of equals and it will be my job to facilitate the ambitions of our whole group. Together, we have a 'volume' of €600m and roughly five million supporters. This opens perspectives in terms of joint lobbying at the EU level. Our consortia operations are among the most successful ones, and we want to build on this experience. We have the ambition to develop strong, large-scale development programmes and humanitarian responses.

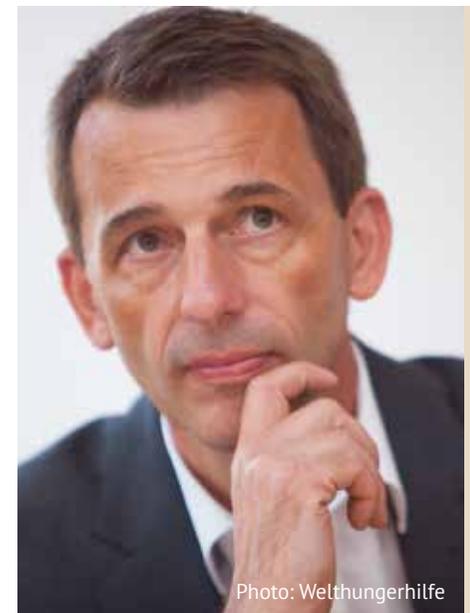


Photo: Welthungerhilfe

Wolfgang Jamann,
Alliance2015 President,
March 2014

A handwritten signature in black ink, appearing to read 'W. Jamann', written in a cursive style.

EMERGENCY AID

SYRIA

Over the last 12 years, Alliance2015 members have joined forces in many emergency situations. Collectively, they offer expertise in nutrition, water and sanitation, education and social needs, shelter, non-food items, food security and health. This enables Alliance2015 members to deliver aid quickly and effectively, especially in sudden onset disasters.

Ensuring effective Emergency response is a key priority in the Alliance2015 Strategy (2013-16). Our preference is that the joint response becomes the 'default' option. Systematic emergency preparedness in countries of operation is critical to success. The Alliance2015 Emergency Group has developed a comprehensive 'Toolkit' to support this work. During 2013, Alliance2015 emergency cooperation focused on the response to the Syria crisis but when Typhoon Haiyan struck the Philippines, Alliance2015 members implemented a coordinated response.

Several Alliance2015 partners provide assistance to the Syrian refugees in Jordan, Lebanon and Iraq. Some of the members are also responding to the displaced and vulnerable population in Syria. People in Need has been providing food, cash, materials and medical assistance to the most vulnerable families in Aleppo and Idlib governorates. PIN also organised a large-scale waste disposal in Aleppo and Idlib towns and rehabilitation of the damaged water supply systems. In order to uncover the vast scale of needs in Syria and help others to better understand the context, PIN supported a series of exposure visits for Alliance2015 partners.

Welthungerhilfe and PIN then engaged in a partnership, which enabled both organisations to effectively support large numbers of people in Syria. Initially, WHH supported PIN financially with their own funds, then in direct cooperation, co-funded by the German foreign office and the Federal Ministry for Economic Cooperation and Development (BMZ). The total amount of funding generated by WHH for PIN's activities in Syria reached 1.67 million Euro. By the end of 2013 WHH took responsibility for procurement of food

and non-food aid in Turkey and transport to the border. PIN's team in Syria is in charge of organising distributions in country. This approach has been recognised and well-appraised by donors, allowing PIN and WHH

to secure ECHO and DFID funding amounting to an additional 3.16 million Euro. This enabled both organisations to meet the basic needs of 500,000 of the most vulnerable people in Syria.



Photo: Iva Zimova/People in Need.

PIN enables bakeries to continue to bake bread, delivering it to thousands of war-affected people in Aleppo

PHILIPPINES

Typhoon Haiyan (locally known as Yolanda) raged over the Philippines in November 2013 with wind-speeds exceeding 300 km per hour. It was one of the strongest storms ever to hit land. An estimated 6,000 people died while approximately 4,000 were missing and more than 4 million people lost their homes and almost all of their belongings. The Alliance2015 partners responded immediately. Within days, ACTED, Concern Worldwide, People in Need and Welthungerhilfe sent their emergency teams who conducted a series of joint field assessments, while the Alliance2015 Emergency Working Group kept in touch at the European head offices. The partners then decided to spread out to the three most affected islands. On **Panay** Island, Concern and Welthungerhilfe responded with Welthungerhilfe supplying 5,000 families in Roxas with tarps, tools, rope and mosquito nets. They also provided a daily supply of safe drinking water for 2,500 people. Concern flew in 93 tonnes of supplies including blankets, kitchen sets and sleeping mats reaching 10,000 families. Concern also focused on boat, water pipe and school repair. CESVI, via the Italian emergency network AGIRE plus a local partner, supported approximately

5,000 families with water, food and tents. On the island of **Leyte**, ACTED set up operations in Tacloban, the city that became a symbol of the disaster and destruction. ACTED helped provide access to clean water and sanitation to 54,000 people. And an estimated 55,000 people received food support from the World

Food Programme, distributed by ACTED teams in Tacloban and surrounding remote areas. On **Eastern Samar** Island, People in Need focused on debris clearance through a cash-for-work programme, rehabilitation of schools and alternative livelihoods, reaching a total of 35,000 people. With ACTED taking the lead, four

members submitted funding proposals to ECHO. Both Concern and People in Need dispatched a media coordinator to provide photos, film material and stories to Alliance2015 partners. This helped to raise awareness among European audiences about the scope of the emergency and the needs.



Photo: Petr Stefan/People in Need

The destroyed Eastern Samar coast where many inhabitants lost their houses.



Photo: Petr Stefan/People in Need

ACTED and PIN arranged a UNICEF hygiene kit distribution in Diit village close to Tacloban. A blocked road required the villagers to transfer the kits from the truck to the distribution point.

DEVELOPMENT COOPERATION

JOINT DEVELOPMENT PROGRAMMING IN ALLIANCE2015

Alliance2015 members find working together in development programmes is the most complex area of joint intervention. It is challenging to design effective programmes and to secure funding. To encourage and promote initiatives, Alliance2015 set up a small internal fund in 2013 and welcomes applications from country teams when they want support for the development of a joint programme.

Supporting more and larger joint programmes that work on synergies, complementarities and scale is a key pillar of Alliance2015's Strategy in Development Programming. The strategy, which was launched in 2013, also aims at improving knowledge exchanges and learning lessons in order to improve the quality of the work and to consolidate the processes that strengthen the partnership at country and global level.

Just over half of the 51 joint projects are in Africa, with 12 in Latin America and the remaining 14 in Asia. The number of institutionally funded joint projects continues to increase and for the first time, we had more projects funded by non EU donors than by EU related ones. In 2013, Alliance2015 members worked in **13** EU consortia projects (mostly ECHO), down from 18 in 2012. **Twenty** joint projects (mostly in Africa) were funded by

other donors for example the Department for International Development (DFID), Global Fund or the KfW Credit Bank, up from 13 in 2012. There were **nine** bilaterally shared offices in 2013 (see page three) with the longest-running ones in Latin America and two new ones in Afghanistan and Mozambique.

Continued focus on Food and Nutrition Security

Members of the Food and Nutrition Security Working Group (FNS) continued their knowledge exchange in 2013 to intensify cooperation in this increasingly important sector. They produced a mapping of each member's current FNS interventions. In Ethiopia, members are exploring some interesting complementary approaches to improve impact

on food and nutrition security and resilience.

Evaluating the joint work in Pakistan

The cooperation that so successfully developed in response to the recurrent floods since 2010 continued in 2013 and an external evaluation of one of the large ECHO – funded programmes highlights the strong impact of Alliance2015's work in Pakistan. Coordination among members to assess areas and sectors of greatest need has been consistently improved by working together, and for example shelter construction was overachieved by 13% in the evaluated project. Better harmonisation, trust and learning from each other have significantly improved results. The Pakistan team benefited from this exercise very much and decided

to systematically evaluate subsequent joint activities. Alliance2015 is happy to note that ECHO has named Pakistan as one of the most successful consortium responses.

Successful exit strategy in Cambodia

When Concern decided to reduce the scope of their work in Cambodia, People in Need – sharing an office with Concern in Phnom Penh – was informed early about these plans and suggested a partnership with joint funding. The approach succeeded and allowed the two agencies to work together. By supporting a number of local partners, they strengthened a large-scale livelihoods project in the Kampong Chhnang Province. Later on, when Concern decided to exit Cambodia earlier than initially planned, People in Need offered to take over a Disaster Risk Reduction (DRR) project in April 2013.

Concern was implementing this project in Pursat province as part of a cooperation led by Danish Church Aid. PIN then replaced Concern in this DIPECHO (Disaster Preparedness ECHO) funded consortium. Cooperation continued after Concern left: when DIPECHO wanted to audit the DRR project, PIN agreed to become Concern's in-country contact for any queries related to the audit.

* Including institutional donor category

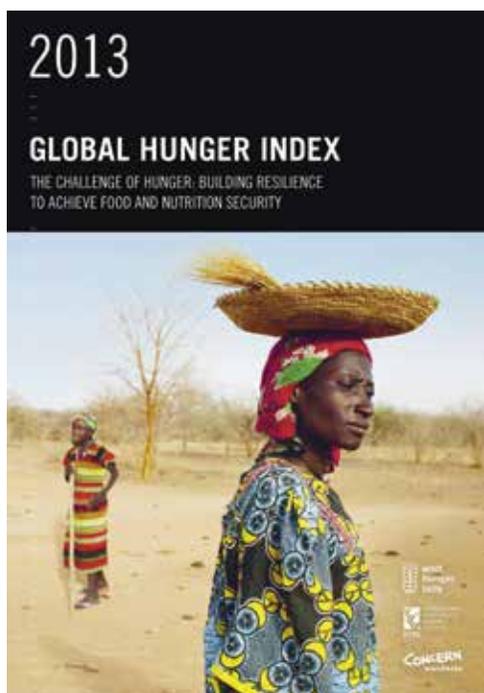
	LAT. AM.	ASIA	AFRICA	OVERALL
Number of joint projects & activities	12	14	25	51
TYPE OF PROJECTS/ACTIVITIES				
EU/ECHO consortia projects	2	4	7	13
Other donor consortia projects	2	6	12	20
Emergency aid/rehabilitation*	1	8	6	15
Shared / joint offices	3	2	4	9

Pursat, Cambodia: when flooding occurs, water gauges help inhabitants of Phsar Adeat village to know when to move to safer ground



Photo: Chiev Song/People in Need.

ALLIANCE2015 ADVOCACY WORK



Concern, Welthungerhilfe and IFPRI's Global Hunger Index report benefits from broad Alliance2015 support

2013 was a significant year for Alliance2015 advocacy with the launch of the EU funded three year initiative focused on strengthening dialogue between Alliance2015 members and the EU in relation to MDGs 1 & 2 (Hunger and Education) and the Post 2015 Framework. The project began with a Roundtable* in Dublin in March 2013, during Ireland's Presidency of the EU. **"Scaling up EU impact on Community Resilience and Nutrition"** brought together over 100 stakeholders including EU policy makers and practitioners as well as Alliance2015 members from Ethiopia, Chad, Niger & Laos. They examined the role and the responsibilities of the European Union in promoting a coherent approach to nutrition and building community resilience to undernutrition in some of the poorest most vulnerable places on earth. The gathering took place ahead of the Meeting of EU Foreign Affairs Ministers in May, which agreed Council Conclusions

on *Food & Nutrition Security, Resilience and Post-2015*. It also prompted a follow up **Roundtable on Resilience** which took place in **Chad** in December 2013 hosted by Concern. Participants in this Roundtable included ACTED, national civil society, pastoralist organisations, senior representatives of the Governments of Chad and Niger as well as ECHO, DFID, INGOs and other key stakeholders.

The **2013 Global Hunger Index**, the annual report co-authored by the International Food Policy Research Institute (IFPRI), Concern and Welthungerhilfe, was launched in Brussels at an event co-hosted by Alliance2015 and MEPs Gay Mitchell (EPP) and Norbert Neuser (S&D). The report "The Challenge of Hunger: building resilience to achieve food and nutrition security" drew on our learning in the Horn of Africa and Haiti. ACTED and Cesvi again translated the report into French and Italian, accessing new audiences in their respective

countries and worldwide.

Alliance2015 was also very active in the **post-2015 discussions on both Food & Nutrition Security and Education**, engaging with member states and in coalition with Beyond2015 and others. Alliance2015 developed messaging on both themes, which fed into the thematic consultations of the Open Working Group of the UN General Assembly, which is tasked with preparing a proposal on the Sustainable Development Goals.

Plans for 2014 include a Roundtable on Education, organised by IBIS, to take place in Copenhagen. We will also finalise a new Alliance2015 Advocacy Strategy.

**Download the Roundtable Report and presentations from www.alliance2015.org [Campaigns and Advocacy/EU Advocacy Initiative]*

EU CO-FUNDED CAMPAIGNS

FOOD RIGHT NOW



Food Right Now (FRN) is the Alliance2015 hunger and food rights awareness and education campaign for young Europeans. Cesvi, Welthungerhilfe, People in Need, ACTED and Concern participate in this campaign.

Activities in 2013 included: The *Global Issues Network Academy* GINA in Berlin where young people from Italy, Germany,

Ireland and the Czech Republic attended workshops focusing on Climate Change, Water and Food Waste. Youth leadership training was also provided for the participants. Teachers in the five participating countries were surveyed to assess knowledge levels and teaching priorities around global development issues. The results of the survey will enable the campaign to provide better and more customised teacher training and education materials.

A creative video and photo competition for young people on the issue of hunger and the right to food attracted 160 entries. The winner will travel to Uganda to visit Alliance2015 members' projects on food and nutrition security. The runners up will participate in the *One World Film Festival* in Prague. Videos and photo material will be used in a multimedia exhibition for Expo2015 in Milan in 2015.

STOP CHILD LABOUR SCHOOL IS THE BEST PLACE TO WORK



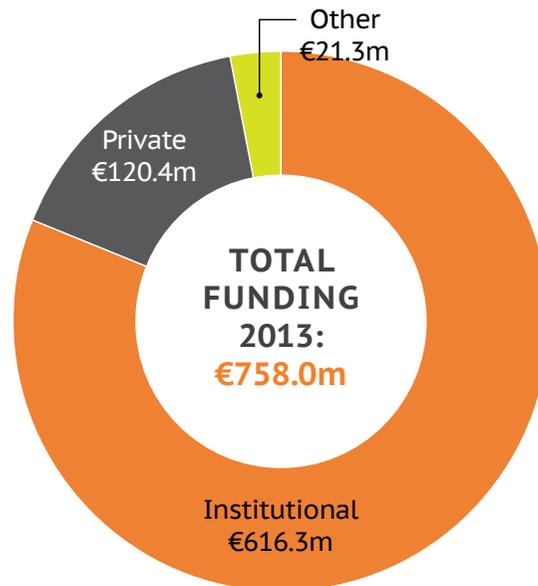
The *Stop Child Labour (SCL)* campaign celebrated its tenth anniversary in 2013. The main goal of this campaign is the elimination of all forms of child labour through the provision of full-time, quality education. Hivos, with strong partners in India and Africa, will continue the campaign when EU funding ends in 2014. During 2013, the campaign focused on international conferences: Hivos, Kids in Need (Uganda) and nine other

African partners organised *Out of Work, Into School – Working towards Child Labour Free Zones* in Uganda in April, attracting 120 delegates from 24 countries. A regional conference on Child Labour Free Zones in Managua, Nicaragua followed in October. SCL also attended the 3rd Global conference on Child Labour in Brazil, mobilising support and presenting its Kampala and Managua Declarations on *Working towards Child Labour Free Zones*, which show commitment from a broad range of stakeholders. The most recent International Labour Organisation (ILO) report (September 2013) on child labour highlights some progress: the number of working children has gone down to 168 million in 2012 versus 215 million in 2008 and 245 million in 2000. Half of the 168 million children do hazardous work. In the year 2000, this figure was twice as high. Most of the children work in agriculture and in the services sector, and nearly half of all child labourers are under 12.

FACTS & FIGURES

INCOME

In **2013** the members of Alliance2015's combined income was **€758.0m**. Almost 80% of this came from institutional donors such as the EU or national governments. Institutional funding also includes 'in kind' donations (commodities) that some members receive and distribute in their programmes. About 20% came from the corporate sector and private individuals. 'Other income' refers to deposit interest or donated goods or services for some members.



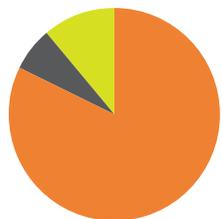
in €m	ACTED	CESVI	CONCERN**	HELVETAS	HIVOS	IBIS	PIN**	WHH
Institutional Funding	115.7	18.8	85.9	89.5	136.6	34.4	22.8	112.7
Private Funding /Donations *	9.3	4.7	40.6	19.9	1.3	2.7	4.5	37.5
Other Income	15.5	0.2	0.9	1.4	-1.9	0.1	1.2	3.9
TOTAL	140.5	23.7	127.3	110.8	135.9	37.2	28.5	154.1

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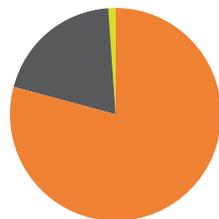
* PRIVATE FUNDING/DONATIONS REFERS TO DONATIONS FROM INDIVIDUAL PERSONS OR FROM BUSINESSES/COMPANIES
 ** 2.8M€ CONCERN AND 3.42M€ PIN IN KIND FUNDING INCLUDED IN THE INSTITUTIONAL FUNDING

FUNDING RECEIVED IN 2013

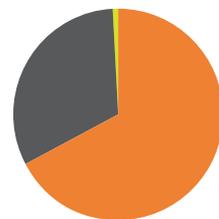
*HELVETAS SWISS INTERCOOPERATION JOINED ALLIANCE2015 AT THE END OF 2013



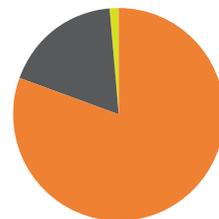
ACTED



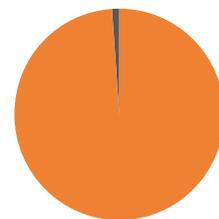
CESVI



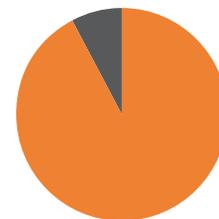
CONCERN



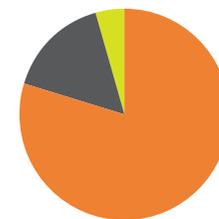
HELVETAS*



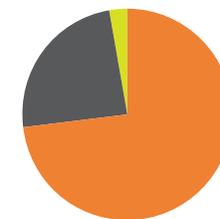
HIVOS



IBIS



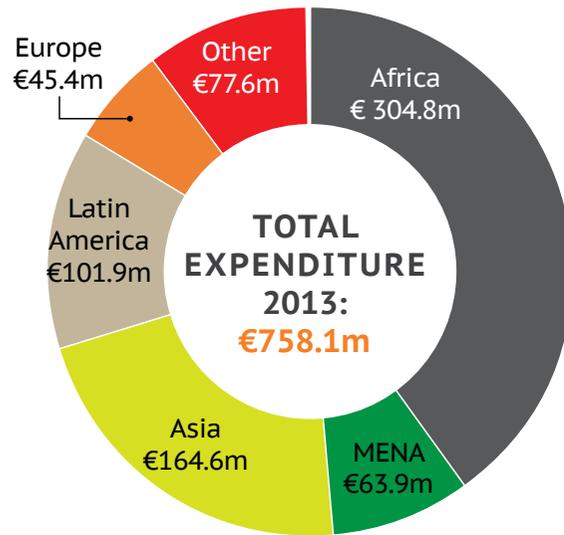
PIN



WHH

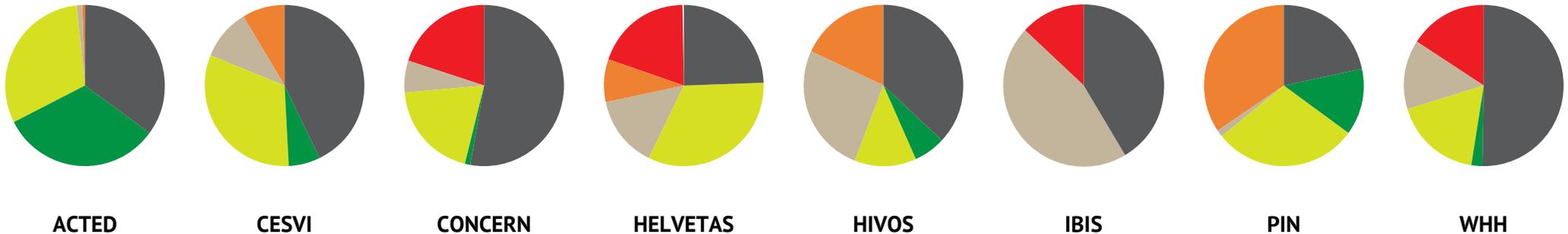
EXPENDITURE

One of Alliance2015's key strengths as a network is emergency response. In 2013, the members spent a total of **€107.7m** on emergency aid and rehabilitation. The total expenditure in 2013 amounted to **€758.1m**. The majority of funds were spent on development cooperation projects. Some funding was also allocated towards advocacy work in 2013.



in €m	ACTED	CESVI	CONCERN	HELVETAS	HIVOS	IBIS	PIN	WHH
Africa	48.6	8.9	68.2	26.9	49.1	15.5	6.2	81.4
MENA	44.9	1.3	1.7		8.4		3.8	3.8
Asia	42.8	6.7	25.4	36	16.8		8.3	28.6
Latin America	1.5	2.1	8.1	15.8	34.5	17.0	0.4	22.5
Europe	0.5	1.8		9.5	23.9		9.8	
Other Expenditures			25.6	21.6		4.9		25.5
TOTAL	138.2	20.8	129	109.8	132.7	37.4	28.5	161.8

EXPENDITURE ACCORDING TO CONTINENTS IN 2013



ALLIANCE2015 MEMBERS

Alliance 2015

towards the eradication of poverty

.....
Founded: 2000

Number of Countries active in: 86

Number of partners: 1,813

Project expenditure 2013: € 758.1 million

Staff:

913 at head offices (HO),
1,055 at regional offices/international staff
and more than 10,850 local field staff

Address:

c/o Welthungerhilfe
Friedrich-Ebert-Str. 1, 53173 Bonn, Germany
Tel. +49 228 2288106

.....
info@alliance2015.org | www.alliance2015.org



paris@acted.org
www.acted.org

.....
Founded: 1993
Head office: Paris, France
Number of countries active in: 34
Number of partners in the South: 150
Project expenditure 2013: € 138.2 million
Staff: 46 HO, 291 international staff, 3,876 national staff
Address: 33, rue Godot de Mauroy 75 009 Paris, France, Tel. +33 1 42 65 33 33



info@cesvi.org
www.cesvi.eu

.....
Founded: 1985
Head office: Bergamo, Italy
Number of countries active in: 25
Number of partners in the South: 154
Project expenditure 2013: € 20.8 million
Staff: 50 HO, 66 international staff, 490 local field staff
Address: Via Broseta 68 A, 24128 Bergamo, Italy, Tel. +39 035 20 58 058



info@concern.net
www.concern.net

.....
Founded: 1968
Head office: Dublin, Ireland
Number of countries active in: 26
Number of partners in the South: 460
Project expenditure 2013: € 129 million
Staff: 198 HO, 182 international staff, 2,472 local field staff
Address: 52-55 Lower Camden Street, Dublin 2, Republic of Ireland, Tel. +353 1 417 7700



info@helvetas.org
www.helvetas.org

Founded: 1955
Head office: Zurich & Berne, Switzerland
Number of countries active in: 33
Project expenditure 2013: € 109.8 million
Staff: 133 HO, 67 international staff,
1,210 local field staff
Address: Weinbergstrasse 22a, PO Box,
8021 Zurich, Switzerland, Tel. +41 44 368 65 00



mail@peopleinneed.cz
www.peopleinneed.cz

Founded: 1992
Head office: Prague, Czech Republic
Number of countries active in: 27
Number of partners in the South: 48
Project expenditure 2013: € 28.5 million
Staff: 133 HO and in CZ, 50 international
staff, 515 local field staff
Address: Šafaříkova 24, 120 00, Prague 2,
Czech Republic, Tel. +420 226 200 400



info@hivos.nl
www.hivos.org

Founded: 1968
Head office: The Hague, The Netherlands
Number of countries active in: 27
Number of partners in the South: 713
Project expenditure 2013: € 132.7 million
Staff: 119 HO, 223 in 6 Regional
and 6 local offices
Address: Raamweg 16 2596 HL, The Hague,
The Netherlands, Tel. +31 70 376 55 00



info@welthungerhilfe.de
www.welthungerhilfe.de

Founded: 1962
Head office: Bonn, Germany
Number of countries active in: 40
Number of partners in the South: 129
Project expenditure 2013: € 161.8 million
Staff: 191 HO, 159 international staff,
more than 2,000 local field staff
Address: Friedrich-Ebert-Str. 1, 53173
Bonn, Germany, Tel. +49 228 2288 0



ibis@ibis.dk
www.ibis.dk

Founded: 1966
Head office: Copenhagen, Denmark
Number of countries active in: 11
Number of partners in the South: 182
Project expenditure 2013: € 37.4 million
Staff: 43 HO, 17 international staff,
250 local field staff
Address: Vesterbrogade 2b, 1620,
Copenhagen V, Denmark, Tel. +45 353 58788

ALLIANCE2015 WORKS IN THE FOLLOWING 86 COUNTRIES

	ACTED	CESVI	CONCERN	HELVETAS	HIVOS	IBIS	PIN	WHH
ASIA								
Afghanistan								
Armenia								
Bangladesh								€
Bhutan								
Cambodia					€			
DPR Korea								
Georgia								
India								
Indonesia								
Kyrgyzstan					€			
Lao PDR								
Mongolia								
Myanmar								
Nepal								
Pakistan								
Philippines		€						
Sri Lanka								
Tajikistan								
Thailand								
Timor Leste					€			
Uzbekistan								
Vietnam								
MIDDLE EAST								
Egypt								
Iran					€			
Iraq					€			
Jordan								
Lebanon								
Libya								
Palestine								
Syria			€		€			€
Tunesia								
Yemen								

	ACTED	CESVI	CONCERN	HELVETAS	HIVOS	IBIS	PIN	WHH
AFRICA								
Angola								
Benin								
Burkina Faso					€			
Burundi								
Chad								
Central African R.								
Congo DR								
Congo Brazzaville								
Ethiopia					€			
Ghana								€
Ivory Coast								
Kenya								
Liberia								
Madagascar								
Malawi					€			
Mali								
Mozambique								
Namibia					€		€	
Niger								
Rwanda								
R. of South Africa								
R. of South Sudan								
Rep. of Sudan								
Senegal								
Sierra Leone								
Somalia								
Tanzania								
Uganda					€			
Zambia					€		€	
Zimbabwe								

	ACTED	CESVI	CONCERN	HELVETAS	HIVOS	IBIS	PIN	WHH
LATIN AMERICA								
Bolivia								
Brazil								
Costa Rica								
Cuba								
Dom. Republic								€
Ecuador						€		€
Guatemala								
Haiti								
Honduras								
Nicaragua								
Peru						€		
Uruguay								
EUROPE								
Albania								
Belarus								
Bosnia-Herzegovina								
Czech Republic								
Kosovo								
The Netherlands								
Macedonia								
Moldova								
Romania								
Russia								
Slovakia								
Ukraine								
TOTAL COUNTRIES	34	25	26	33	27	11	27	40

€ project funding (no own staff in country)
 operational

AS OF 31.12.2013
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